

QUESTION-2

1) INTRODUCTION:-

The failure to manage the long term development projects act as a catalyst that deteriorates the economy of Pakistan

- Ishrat Hussain,
Governing the un-
governable

This quote of Ishrat Hussain explains the problem that surrounds Pakistan, acting as a barrier in its path towards prosperity. Agreeing with the stance of the question that Pakistan is criticized for short shifiting long term development goals. The fault lines lie in the weak economic condition, higher focus of visual projects, extremism creating hinderance for long term goals etc are all the factors that leads to the short shifiting of long term developmental goals.

2) A BRIEF OVERVIEW OF THE PATH THAT LEAD TO SHORT - SHIFTING OF LONG TERM DEVELOPMENTAL NEEDS

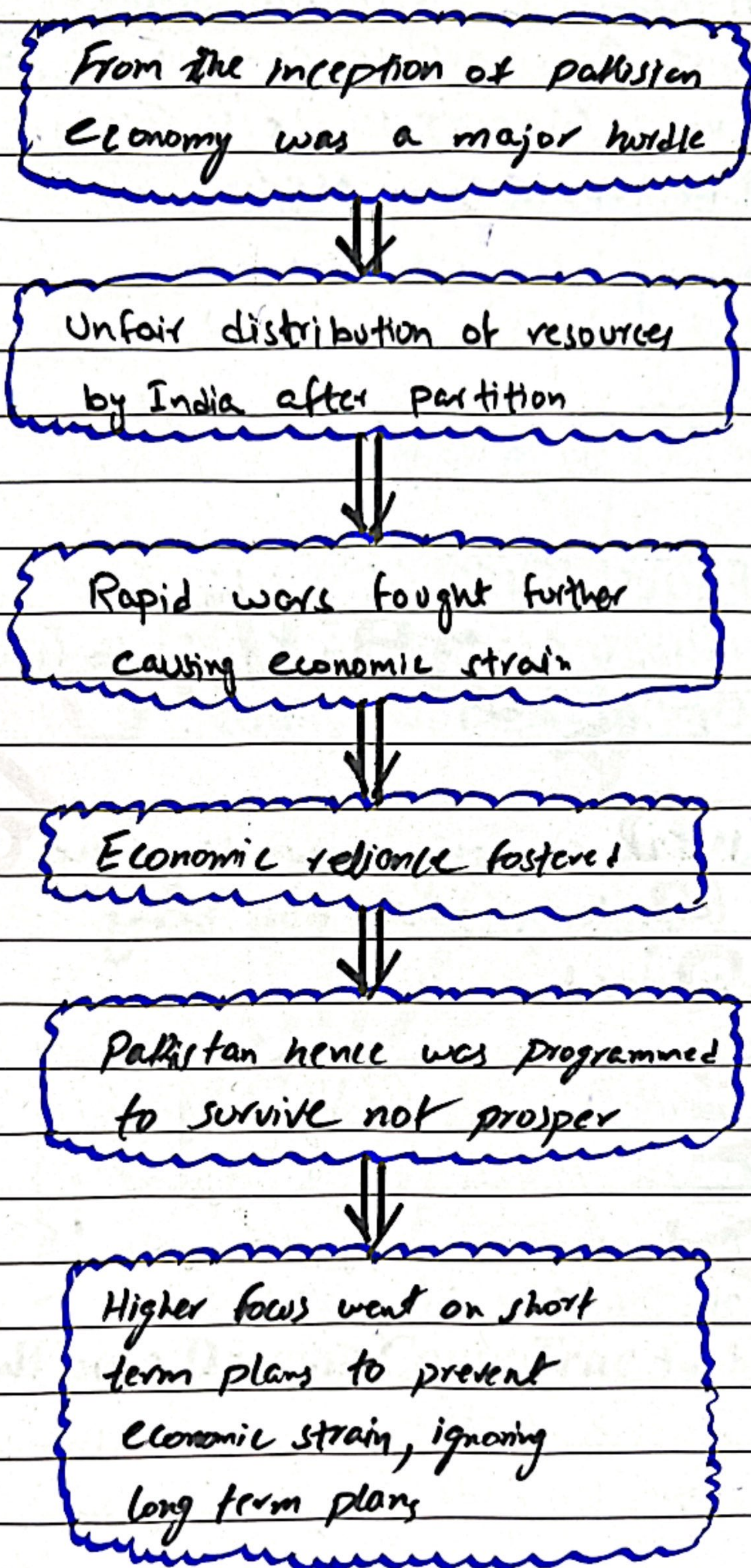


Fig:-

The following figure shows the factors that led to the short shuffling of the long term developmental goals.

3) AGREEING WITH THE STANCE THAT PAKISTAN IS CRITICIZED FOR SHORT SHIFTING LONG TERM DEVELOPMENTAL NEED

Yes, Pakistan is criticized for doing
so which is evident to everyone
around the country.

4) FAULT LINES CAUSING THE SHORT SHIFTING OF LONG TERM DEVELOPMENTAL NEEDS

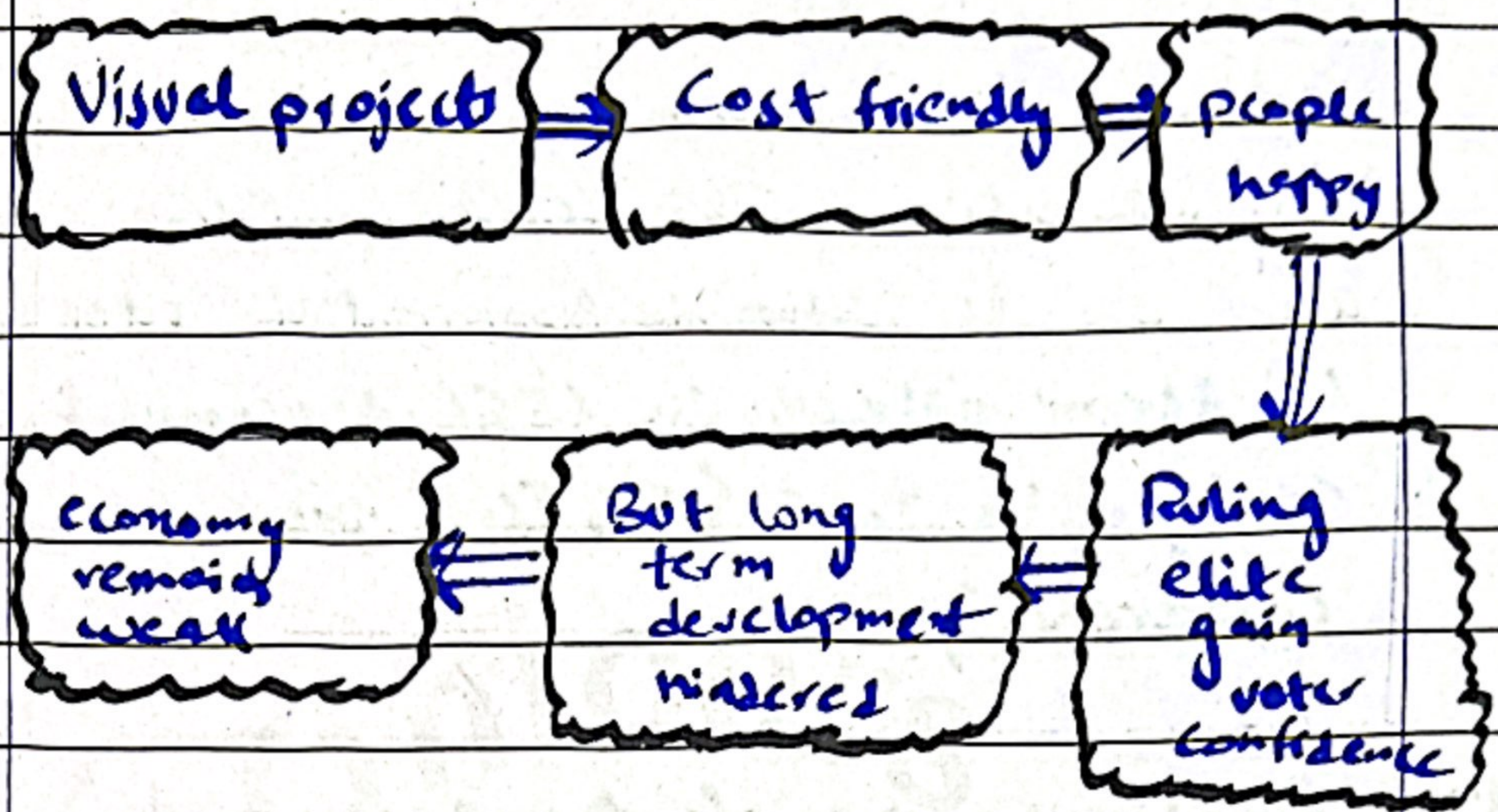
4.1) WEAK economy preventing the long term goals from being planned

Pakistan is economically challenged,
which prevents it to program and
implement the long term goals. '58%
of the GDP of Pakistan goes to
debt servicing {Economic Survey 2025}
This prevents it to invest in the
long term developmental goals.

4.2) Higher focus of visual projects to manipulate the people

People only believe in what they
see due to which the ruling elites
put great focus on the visual

Projects to uplift the trust of the people.



4.4) LACK OF PUBLIC PRIVATE PARTNERSHIP PREVENTING LONG TERM DEVELOPMENT

Public private partnership is the corner-stone to improve the long term developmental needs of Pakistan. **Public private partnership has the power to boost development in Pakistan** (Pervain Hoodbuoy, development catalyzing).

4.5) Provincial disputes preventing collaborative long term developmental goals

Provincial disputes prevent Pakistan to undergo with collaborative projects where all the provinces can see rapid and sustainable growth in the country.

4.7) Rise of Extremism : A wall in the path of long term developmental projects

Extremism is constantly on the rise in Pakistan. This leads to terror acts on the ~~other~~ developmental sites.

42 terror attack in CPCL development centers in 2025 (DG ISPR, press conference)

4.8) Rapid changing of the leaders leading to policy paralysis

The 5 year term of prime minister is not sufficient for long term development. When a new leader comes he can revoke the long term developmental initiatives of the previous leader, causing a policy paralysis.

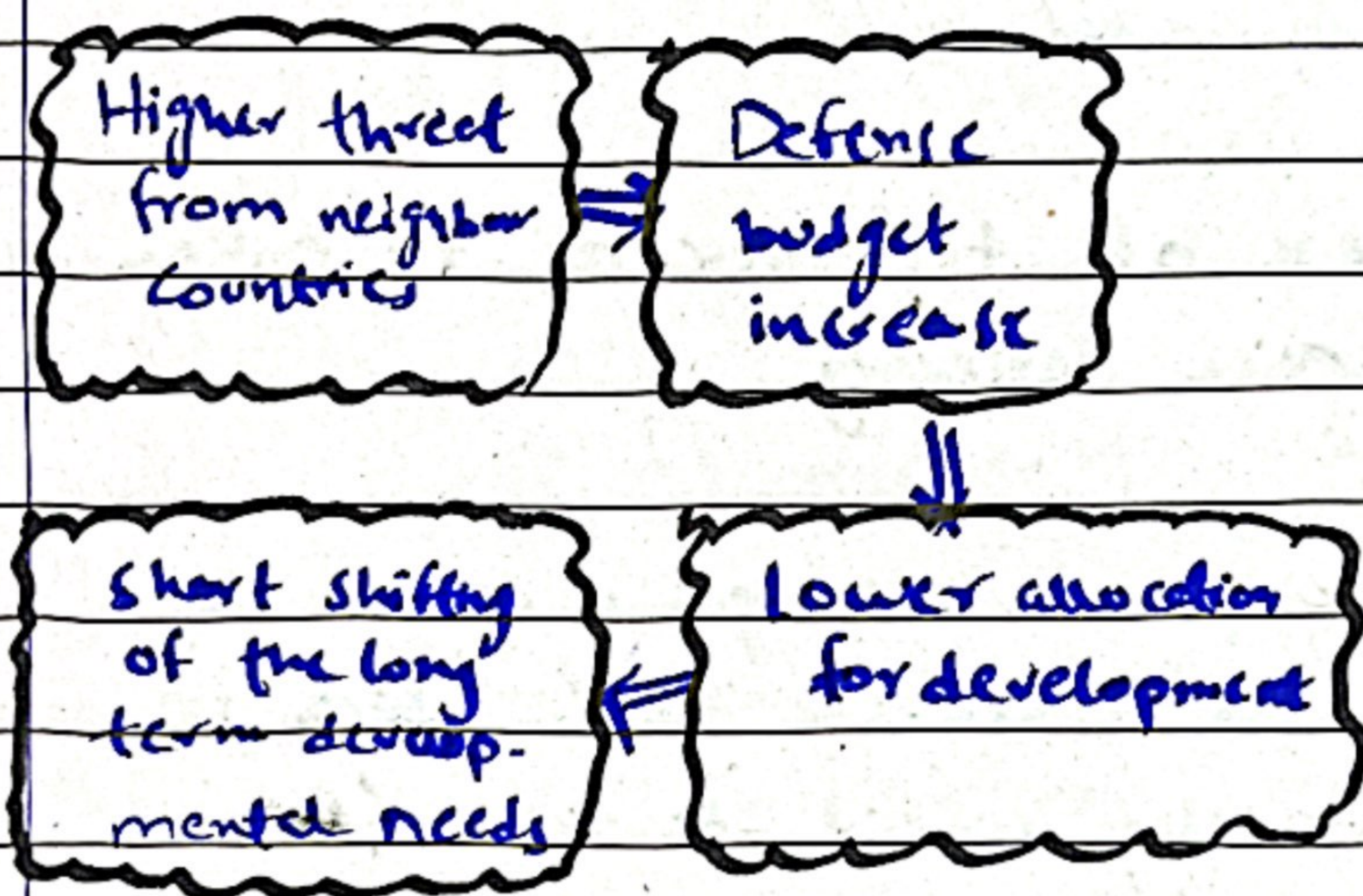
4.9) Weak national image preventing investor to invest owing to lowered investor confidence

The high cost of long term goals that can fulfill the needs in the longer run is not possible in isolation. Terrorism is on the rise which lowers the investor confidence of the investors preventing them to invest

in Pakistan.

4.10) Higher spending on defence as to counter the threat of India

Another reason of short shifting of long term developmental needs is the higher focus on defence this leaves lower resources to manage the development.



4.11) LACK of research and development for proper planning and execution of long term sustainable plans

Failure to utilize the research and development centers places a burden on the country in the proper planned execution. Research centers focused on devising sound research and essential for sustainable development [World Bank, 2023]

4.12) Failure to utilize artificial intelligence to boost efficiency to boost long term development

AI is the future, the failure to utilize it by the government makes it stay away from the path towards uninterrupted growth.

This is the major factor leading to short shirring of long term developmental goals.

4.13 LACK OF technocrats to enhance service delivery

True justice is assigning ~~with~~ the people with the task which is naturally suited to them {Am & Plab}. This if understood can boost long term development.

5) CONCLUSION:-

To conclude, yes, Pakistan does short shirf the long term developmental goals. The fault line lies at the weak economy, low term of the prime minister, LACK of research and development, rise of extremism and so on all of which creates hardships for the country.

QUESTION-5

1) INTRODUCTION:-

Local governments if
utilized properly
can strengthen Pakistan
internally and externally
- Amjed Ali,
local governments

The following words of Amjed Ali
tells about the importance of local
government systems. But, still it stands
weak in Pakistan due to the lack
of political will, empowerment etc.
However, they can be made
more effective in Pakistan through
constitutional implementation, creating
it as a real authority, granting it
financial autonomy etc. All of these
steps have the power to uplift
the local government systems in
Pakistan, aiding it to walk down
the path towards prosperity.

2) A BRIEF OVERVIEW OF WHY THE LOCAL GOVERNMENT IN PAKISTAN REMAINS ITS WEAKEST LINK

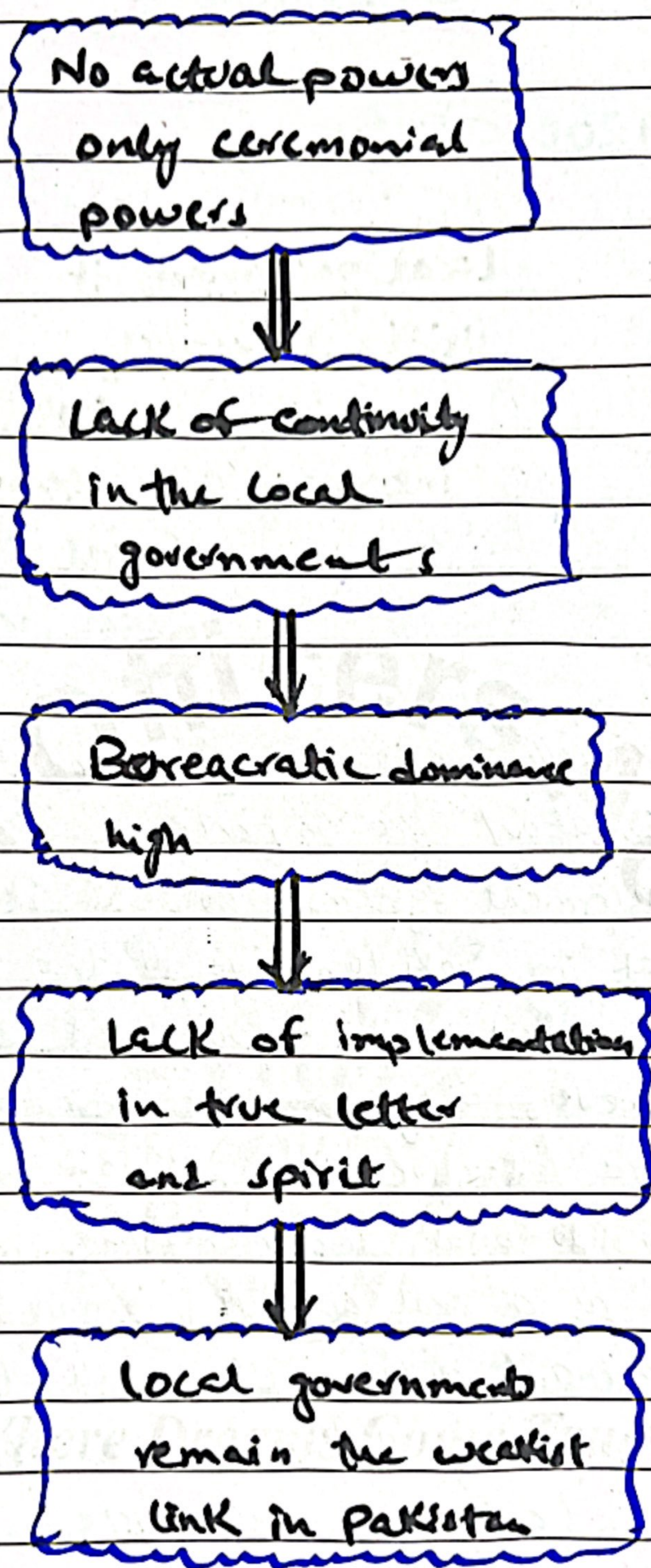


Fig.-

The figure shows why the local government remain a weak link in Pakistan.

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3) MEASURES TO MAKE LOCAL GOVERNMENTS MORE EFFECTIVE

3.1) Following the constitution in true letter and spirit

The constitution provides improvisation for the effective adoption of the local governments. Following the already existing provision **such as Article 140** of the constitution is bound to strengthen it.

3.2) Granting the local governments system real authority

This is a necessity to mitigate the paper power. **Authority in the matters of education, health, water demands should be given to the local governments to manage.**

3.3) Financial autonomy to the local governments for effectiveness

The local governments should be granted autonomy in finance, preventing any form of reliance on the broader sectors of administration.

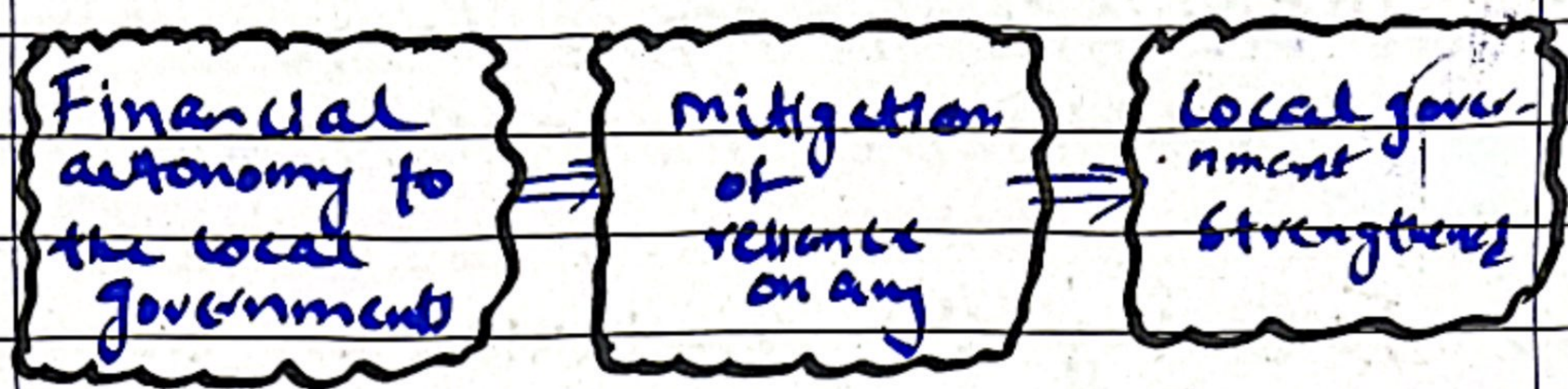


Fig:-

The figure shows how financial autonomy can help

3.5) Trained individuals to be incorporated to uplift the local governments

The best way to uplift the local government systems is by incorporation of trained specialists in the field of public administration who can work to strengthen the local governments.

3.6) Strengthening the national economy to strengthen the local governments

Nothing works in isolation. Economy has its roots everywhere. a surge in the economy can strengthen the local governments by boosting the allocation of resources to them.

3.7) ~~Imp~~ Reducing the bureaucratic dominance

The bureaucratic dominance has to be reduced for the local leaders to

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strengthen their local governments, without any interference.

3.9) Strengthening the federation first to strengthen the local governments

The federation is the main body.

A strong federal structure; having a strong check and balance is necessary to strengthen the local governments.

If the federation is strong the local governments would be strong causing a domino effect (Mustafa Zahid, local government revamp)

3.10) Meritocracy to be encouraged in the government for effective leaders

Meritocracy in the local governments;

in terms of leaders is required to uplift the society and further strengthen

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the local governments.

3.11) Political consensus among the political parties

Political consensus is a need to strengthen the local governments. By uniting the political leaders under the same page can aid to devising plans to enhance local governments.

3.12) Following the footsteps of the developed countries

The developed countries such as China has strong local governments. Following its lead can be effective for improving the local governments.

3.13) Cooperation of the people and the government to polish the local governments

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If the people and the government unite and the people share their views on how to improving the local governments by the use of surveys or help lines it is bound to create a plan to stabilize and strengthen the local governments.

4) CONCLUSION:

To conclude, yes the local governments remain the weakest link in Pakistan. However effective methods such as, granting the local government autonomy, Political consensus, following the footsteps of the developed countries etc are all bound to strengthen the local governments in Pakistan, helping it to start its march towards prosperity.

PART-II

QUESTION-4

1) INTRODUCTION:-

Civil services are the backbone of every country in their path to Prosperity.

- Zakid Hussain, boom bust cycles

This quote shows the importance of civil services in any country. Similarly, the civil services carry great importance in Pakistan. However, to experience the full fruit of civil services reforms are needed such as, improving the selection procedure, digitalization, specialization based entry and performance based judgements for a sustainable way forward.

2) PROPOSING FOUR MAJOR REFORMS FOR THE CIVIL SERVICES KEEPING IN VIEW THE GROUND REALITIES INCLUDING, BUT NOT LIMITED TO, FISCAL CONSTRAINTS

The following measures can be adopted.

2.2) CLUSTER BASED SYSTEM ADOPTION

- (a) Specific groups allocation based on specific subjects opted.

Owing to the wide variety of ~~say~~ groups all devised for uplifting the country in specific domains. Hence, ^{the} ~~the~~ appointment of groups should be based on the subjects being opted for the exam.

Example:-

A ^{person} ~~subject~~ choosing scientific subjects would not be able to do justice in the sectors of administration.

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(b) Cluster based system essential to seek right people for the right job for justice to be promoted.

Justice in a system can only come from the adoption of cluster based system to appoint the right people for the right job.

True justice in a society is appointing the right people for the right job, which is naturally suited to them.

- Plato, republican

(c) Dividing the clusters in ^{minor} ~~major~~ categories for effective reforms.

There should be multiple clusters. In total there are 12 groups in the services, they should be divided into the minor categories of economic, administrative, enforcement, management etc for a holistic expansion.

2.2) DIGITALIZATION OF THE SYSTEM

(a) Moving from traditional paper based exams to computerized exams

The whole world is moving towards adopting the digital landscape. Similarly, civil services in Pakistan should follow the same path, moving towards digital exams for enhanced monitoring, improved protection and paper availability.

b) Digitalized data profiling of officers for proper utilization and transfer

A committee should be made to digitalize the profiles of officers allocated under the civil services for their effective transfer based on meritocracy and effective service delivery at places requiring immediate attention.

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- c) Digital platforms where people can share the effectiveness of officers to make the civil services effective

Digital platforms where the general population can give opinion on the performance of the officers to raise accountability would uplift the civil services performance.

2.3) Specialization based entry in the Civil Services

- (a) Background specific entry into groups of civil services

The background subjects should be seen during the allocation of groups to enhance specialization based entry.

Example:-

A lawyer specializes at dealing with crime making him a suitable option for the police services.

(b) Eliminating the transfer of groups later on in the career

If an officer under the civil services is allotted a group then later on he or she should not be allowed to shift it as new adjustment are time consuming.

2.4)
2.4)

PERFORMANCE ANALYSIS OF THE OFFICERS

(a) Biblically following the ACR reports of the officers

A keen eye is required on the ACR performance reports of the officers while considering them for promotions to strengthen the civil services in the letter and spirit.

(b) De polarization of any sort for proper neutrality

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politicization of any sort should be tackled for an independent system. This would reduce biasness to strengthen the civil services.

Neutrality in an institutions act as a light the illuminate the whole society

- Noel Zimmerman

3) CONCLUSION:-

To conclude, civil services carry great importance in Pakistan. For enhancing their function reforms such as, cluster based system, digitalization, specialization of candidates etc. are advised to further strengthen the civil services to reach higher heights.

QUESTION - 6

1) INTRODUCTION

Budget is the most important policy instrument of the government that aid it to uplift a country. Budget by allocating resources, imposing taxes, setting fiscal targets perform the two critical functions of managing the economy and also in the monitoring and control of the bureaucracy. This aid is establishing a hybrid approach to aid the country to prosper.

2) BUDGET THE MOST IMPORTANT POLICY INSTRUMENT TO MANAGE THE ECONOMY

2.1) Devising of the fiscal policy to uplift the economy

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Under the budget the fiscal policy is devised which helps in the management of public expenditure and also in the taxation. This overall aids the country to improve its economy in the short and long-term as well.

2.2) Budget aiding in resource allocation to manage the provincial economic strain

Budget helps the provinces to get resource allocations. If in a time of a crisis a province needs higher allocation of resources the new budget would aid in helping to progress economically to mitigate the tensions.

Example:-

Floods in KPR led it to seek a higher share of resource allocation under the budget.

2.3) Budget aiding in developmental projects to create a boom cycle of economy

The budget is devised to help the country to prosper economically. The management of expenditure in developmental projects aids to create economic growth in the country.

Programming the budget in a developmental aspect through the project gives wings to the economy

- Ahmed Ali Sha, programming budget.

2.4) Redistribution of economy through the budget adjustments of subsidies

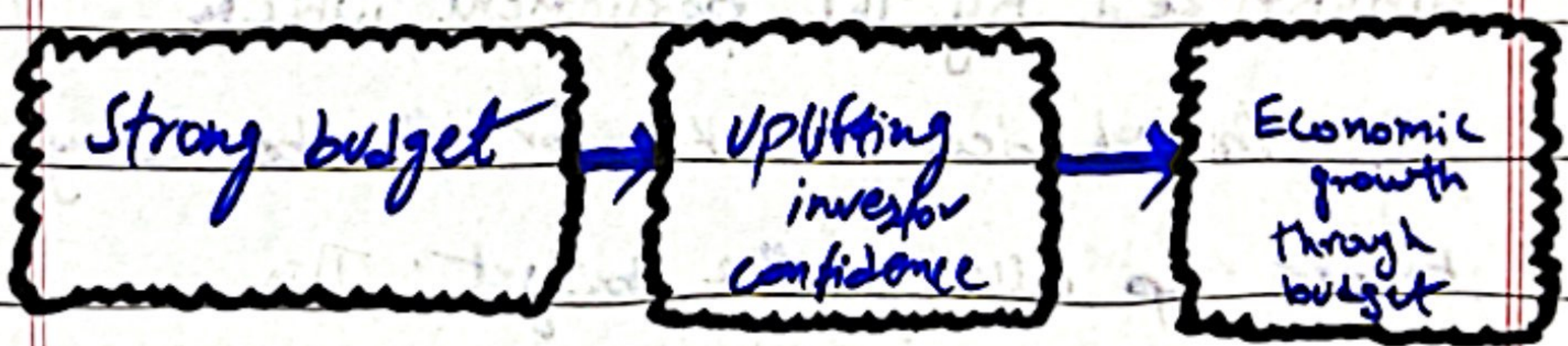
The circulation of economy back into the hands of the general people through the subsidies aid to give a room to breathe by uplifting the economic stress from their hearts

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2.5) Budget provides investor confidence to the investors to further strengthen the economy

The budget acts as a tool for analysis to the investors, this acts as a nexus between the both to invest in the country for mutual benefit.



3) BUDGET THE MOST IMPORTANT POLICY TOOL INSTRUMENT TO MONITOR AND CONTROL BUREAUCRACY

3.1) Hyper control as bureaucracy cannot expend without budget

The budget controls the bureaucracy as

it is overly dependent on it in expanding their functions, vicinity and resources. This acts as a tool that balances the power of the bureaucracy.

3.2) Higher accountability of ~~the~~ bureaucracy through ~~the~~ budget

The budget of the bureaucracy is authorized by the parliament which goes through deep checks for the bureaucracy before ~~an~~ allotting the budget. This ensures higher accountability.

3.3) Supremacy of the executive over the bureaucracy

The budget maintain the supremacy of the executive and legislation over the bureaucracy to control it, promoting it to work for the welfare of the country and its people.

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3.4) Performance monitoring during the creation of budget for the bureaucracy

During the allocation of budget the previous year performance is monitored, analyzed and questioned to prevent the abuse of power. This establishes control and monitoring on the functions of bureaucracy by the budget.

4) CONCLUSION:-

To conclude, yes, budget is among the most important policy instrument in a country. Budget through its fiscal policies, allocation of resources, asking for accountability etc. aid to manage the economy in a country. Along with that, it also helps to monitor and control the bureaucracy for a country to prosper without any hurdle in its path that could act as a barrier.