

## Instructions

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Mock Batch

LMS: 38180

Governance EPP

25<sup>th</sup> Jan 2024

1. Give numbering to headings
2. Do not write lengthy paragraphs. Write medium sized paragraphs with headings.
3. There should be around 12 headings for 16 marks question.

Part-I

4. Draw figures/diagram/flowchart where needed.

Question 01:

5. Start new question from fresh page.
6. Each answer should start with Introduction and end with Conclusion.
7. Give more weightage to expressedly asked part/s of the question.
8. Change colour scheme for references to give them more visibility.
9. Manage time well.
10. Wide page borders are discouraged. Should be reasonable.
11. Avoid writing wrong references.

(i)

(xi)

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(xii)

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## Part - I

### Question 01:

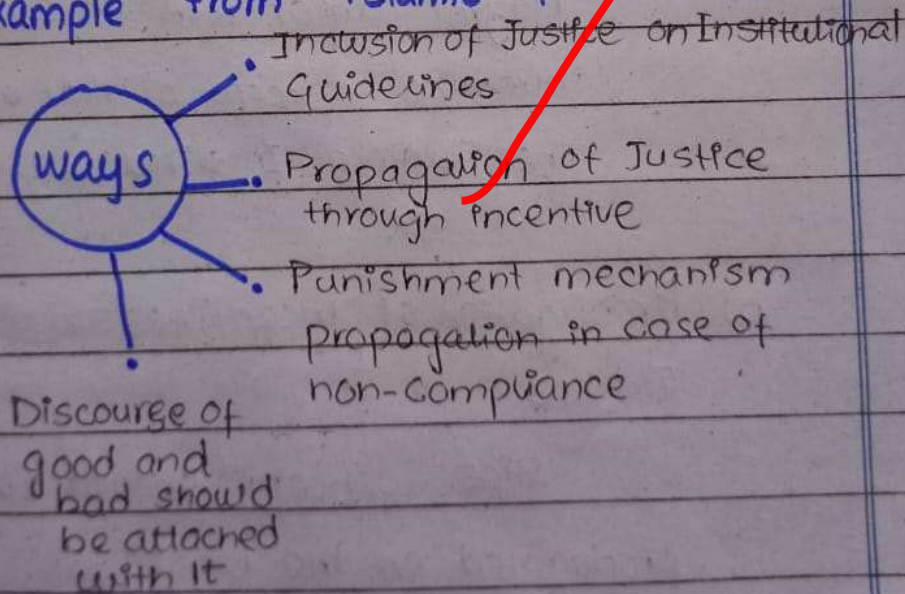
1.

#### Introduction

In modern Pakistan governance framework, principle of adl, consultation and accountability should be integrated to remove corruption inequality and weak constitutional capacity. Adl should be incorporated in the charter or guidelines of institution to remove inefficiency. It should be propagated on government level before speeches and through incentive to remove corruption, punishment mechanism regarding inequality would be effective in addressing it; Shura <sup>Principle</sup> should be incorporated into project implementation at local gov. level. It should ~~be~~ be incorporated by giving representation to everyone, <sup>and</sup> exercising it on the legislative level will mitigate institutional efficiency. For accountability, it should be reinforced through laws to mitigate corruption, establish accountability institutions to remove institutional weakness and internal mechanism of

Organization will help in addressing inequality. These all things were practised by the Islamic leaders and should be incorporated into the Pakistani governance.

2. a) How Justice should be incorporated into Pakistani governance structure to remove the corruption, inequality and constitution weakness with example from Islamic Governance



a) Inclusion of Justice on institutional guidelines

For ensuring justice on the institutional level, to mitigate corruption and remove inequality, it should be included on the charter of the institution of Pakistan. This will create a binding mechanism and ensure compliance.

### Example from Islamic Governance:

Hazrat Umar R.A in 622 A.D. introduced the concept of Adl on the judicial institution.

### b) Propagation of incentives on doing Justice

Justice concept should be propagated on the basis of incentives. Incentives help in institutionalizing things and ensuring their practice.

### • Example from Islamic Governance

Hazrat Umar R.A increases the salary of Qazis, to avoid corruption, ensuring equality and protecting the institution from damage.

### c) Propagation of Punishment in case of non-Compliance

In case of non-adherence to justice, <sup>People</sup> should be punished. This norm and practice will ensure justice by removing corrupt practices, ensuring equality and strengthen institutions

### Example from Islamic Governance:

Hazrat Muhammad P.B.U.H Ordered to cut the hand of a women belonging to elite tribe of Quraysh, when

She <sup>has</sup> stolen a thing."

d) Discourse of Good and bad  
should be attached with it

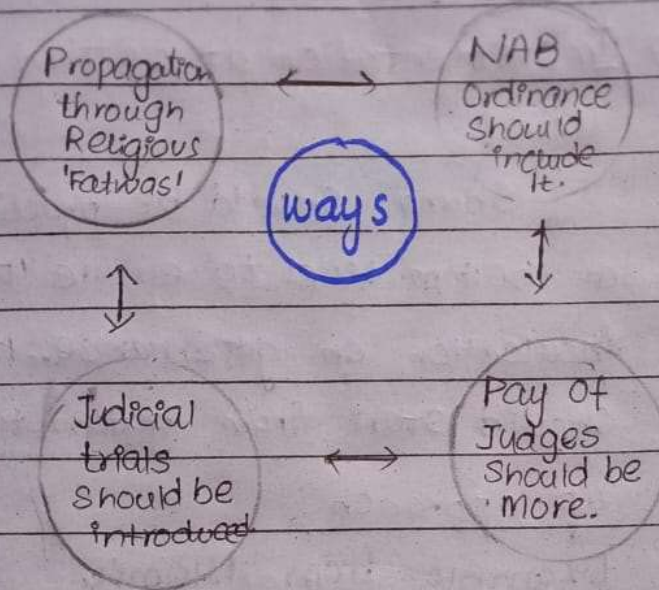
The discourse of 'good'  
when some upheld justice  
and narrative of 'bad' should  
be propagate when someone  
do or do not justice.

#### Practice from Islamic Governance:

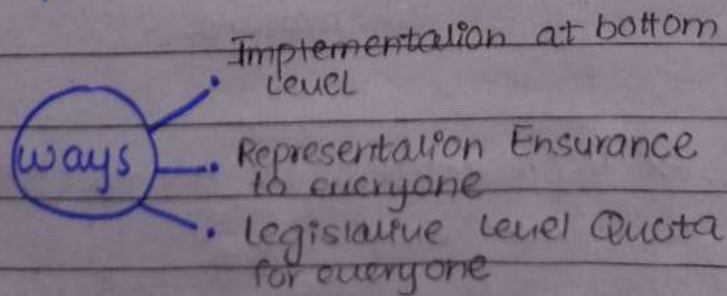
- Hazrat Ali R.A famous  
for his Justice on Judicial  
matter.

- Abdullah Bin Ubayye  
was famous among people  
as "munafiq" and "bad."

b) Incorporation into Pakistan



3. a) How Consultation (Shura) Mechanism should be introduced into the Pakistani Governance structure to remove corruption, inequality and weak institution problem with examples



a) Implementation at bottom level

Shura should be practiced at bottom level to ensure its inculcation on governance. It should start from bottom to up approach.

Example from Islamic Governance

1) Hazrat Ayesha was taken into account in household matter by the Hazrat Muhammad.

2) Bilal Ibn-e-Rabiah was asked about his opinion on matters.

b) Representation on normal franchise basis

Representation should be



given to normal franchise  
basis for ensuring consultation  
among government institutions  
and people

### Example from Islam

Hozrat Muhammad P.B.U.H  
took opinion of everyone  
before digging trench in  
Ghazwa-e-Khunday.

c) Legislative Level Quotas  
without biases

Quota should be for  
everyone who is eligible for  
becoming a legislative member.  
to ensure equality, mitigate  
corruption and strengthen  
legislature.

### Example from Islam

- Bint-e-suffa as a

a market manager  
by Hazrat Umar R.A. It  
was a political job  
rather than governmental  
only at that time.

## b) Incorporation into Pakistan

ways

Start at  
Local governme  
ntal Level  
through Town  
Halls e.g.,  
Panjab 2011  
Act

Local govern-  
ment election  
should be contes-  
ted by every-  
one

Representation  
on parliament  
of every section  
e.g: minority,  
women

5. a) How accountability should be introduced into Pakistan governance to remove inequality, corruption and institutional weakness

Methods

• Laws to enhance accountability

• Institution building related to accountability

• Institutional accountability mechanism

a) Laws to enhance accountability

Laws emphasizing accountability or ensuring accountability should be introduced.

Islamic Example:

Islamic belief system is based on accountability

as Allah says:

... and you all will be returned to him."

1 → Concept of Akhira

Moreover: for theft, Islamic  
Laws allow to amputate  
hand.

b) Institutions for accountability

Institutions should be  
introduced that ensure  
accountability in every other  
government sector.

Example from Islamic System:

1) Khilifah-e-waqt  
took suo moto if something  
wrong happen.

2) Nazim and Qazis were  
there as well.

c) Institutional accountability  
mechanism

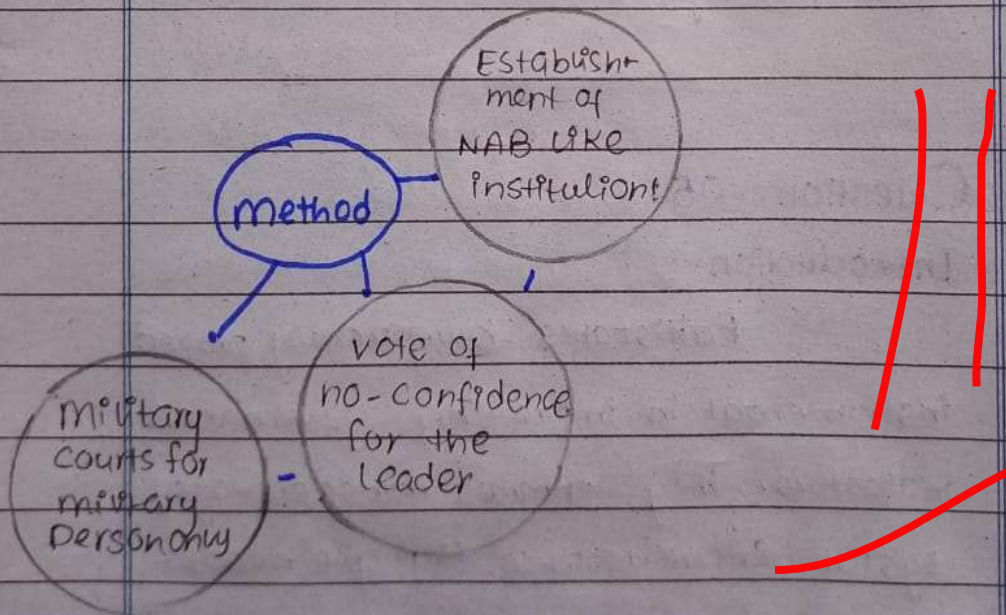
Accountability with in

institution should be ensured through internal mechanism

Example from Islam:

Shura can dismiss Khalifah if he work against Islamic Principle.

## b) Incorporation into Pakistan



## 6. Conclusion

The Islamic principle of Adl

Shura and accountability can be incorporated in Pakistan and it can remove the corruption, inequality and institutional weakness through inclusion, propagation of justice and punishment. It also gets ensured through representation of all through legislative quota and establishment of NAB and internal accountability mechanism of institutions through laws.

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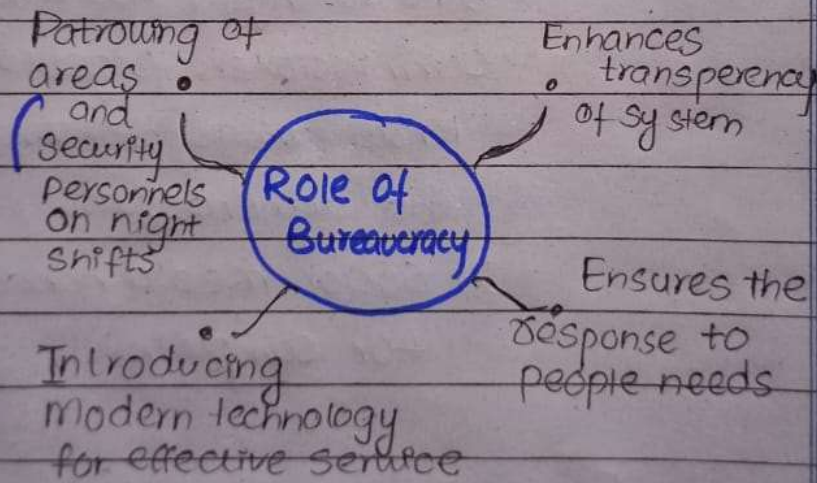
**Question 05:**

**Introduction**

Pakistan's bureaucracy proved instrumental in improving governance indicators. They enhance transparency of system, ensure response to people needs, introduced modern technology and enhance patrolling for ensuring peace and effective services.

Bureaucratic reforms ~~are~~ through reduction of malpractices, increasing tax base, make business easy and increasing institutional profit can stimulate economic growth. Moreover, enhanced transparency, documentation of economy and zero tolerance policy can align bureaucratic norms with economic goal and governance.

## Role of Pakistan bureaucracy in improving Rule of Law, Government effectiveness and Regulatory Quality



a) Enhances transparency of system

Bureaucracy has bridged the gap between

government and public. This gap bridging result in transparency of the system and giving confidence to people on smooth and effective functioning of system.

E.g.,

1) Patrolling of Assistant Commissioners to get to know public problems and demands.

2) Social media handles for complain

b) Ensure the response to people needs

The bureaucracy accelerate the response of government to people needs by implement



ting the feedback.

E.g:-

"World bank report Pakistan

"Average" on responding

to people needs"

'2022'

c) Inclusion of Modern Technology  
for effective service

People face problems in  
managing the total tax payed  
by them due to the hard  
made receipts. Inclusion  
of digital receipt made  
the process easy.

E.g..

FBR is responsible for  
this and this also led  
to economic growth through  
tax collection.

d) Patrolling of areas and Security

Personnels on night shift

Bureaucracy improve

rule of law by deploying

Law and enforcement people

on night shifts as well &

by patrolling areas.

E.g.,

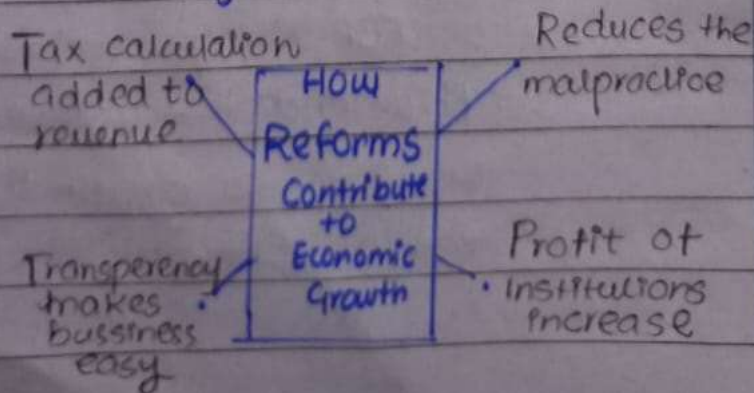
• Pak rank ~~129~~ out of ~~122~~

Countries in Rule of Law as

per ~~Transparency~~ ~~International~~

World Justice report.

3. How can Effective Bureaucratic Reforms Contribute to achieving economic growth?



a) Reduces the malpractice

Reforms in bureaucracy reduces the malpractice of bureaucrats and fill up the loop holes that sustain their unchecked power.

E.g:

'Security of tenure encourages wrong doing, It should be replaced with performance'

b) Institutional Profit Increase

The phenomena of 'Red tape' will be reduces that makes bureaucracy efficient and institutional profit increase due to efficiency that contribute to economic growth.

E.g:

\$500 billion annual

Loss in SOE'S. in 2024.

c) Transparency makes bussiness easier

Even though RTI exists, but bureaucratic processes are performed in secrecy that affect bussiness in locality and discourage it. Transparency would be ensured through reforms and bussiness praelice will get facilitated

E.g:

Pakistan rank 108<sup>th</sup>

from 190 in ease of

doing bussiness.

d) Tax calculation added to

Revenue

Due to performance based reforms, bureaucracy will be efficient and document the undocumented business that will add tax <sup>generation</sup> for government. Economic growth got facilitated.

E.g:

"2.4m people only give tax among 242m in Pakistan"

FBR, 2024

#### 4. Recommendations to Align Bureaucratic Efficiency with Governance and Economic Goal.

Recommendations

Improved transparency

Acceleration of documented economy by bureaucrats.

Zero tolerance policy regarding illegal activity

Facilitates business activities

a) Improve transparency by  
empowering people about  
the process

Encourage people who  
want to access any information  
that is in public welfare  
domain

Eg: RTI assurance  
Programs.

b) Acceleration of document  
economy

Accelerate documentation  
of undocumented business.

E.g:

"2.4m people pay taxes  
only"

c) Zero-tolerance policy regarding  
illegal activities

Arrest individual involved  
in smuggling or wrong  
doing.

E.g:

Kenyan bureaucracy  
achieved efficiency by  
enforcing Law & removing  
malpractice

d) Facilitates business activities

Business activities  
should be facilitated by  
free promotion through  
bureaucracy.

Conclusion

Pakistan bureaucracy has  
improved rule of law by <sup>government effectiveness</sup> patrolling, ensuring  
transparency, immediately responding people  
and introducing modern technology for effective

services. This happened by reforms like removing malpractice, increasing tax, increasing institutional profit and broaden tax base, that helps in achieving economic goal. Moreover, for aligning bureaucracy with economic goal and governance, transparency and documented economy is necessary along with facilitation of business activities and zero tolerance policy for business activities.



Question 06:

1 Introduction:

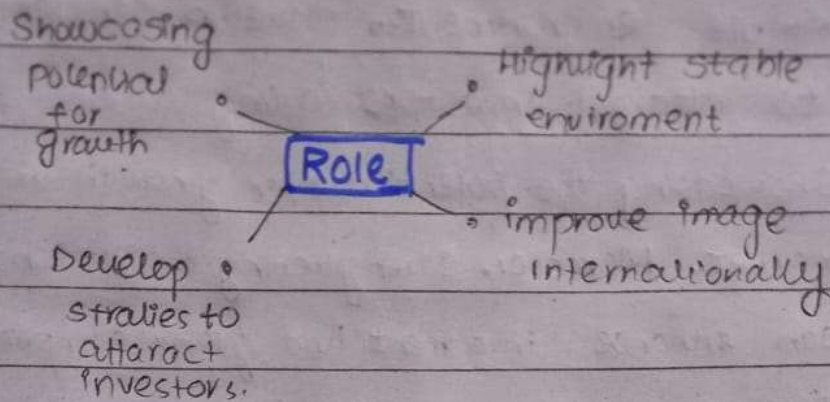
Institutional building and effective governance can contribute to sustainable development, economic uplift and business opportunities by <sup>presenting good</sup> ~~increasing~~ image of country on international levels, highlighting



stable environment, develop strategies to attract investors along with showcasing the potential for growth in market. Moreover, strengthening institutions can enhance investment and global competitiveness of country by stability of institutions, durability of its power structure, <sup>and through</sup> more time to invest in quality of exports.

Potential challenges to these are political polarization, political instability and economic decline that can be mitigated through <sup>through</sup> continued ~~the~~ democracy, Reconciliation of parties and aid to stabilize market.

2. Role of Institutional Building and Effective Governance in Sustainable development, economic uplift and Business opportunities



a) Highlight stable Environment  
of country  
Institutional development  
highlight stable environment  
of a country that facilitates  
the country's stable economic  
market.

b) Improve Image Internationally  
Institutional building  
and effective governance  
improve image of a country  
internationally that attract

investors thereby facilitating growth.

c) Develop strategies to attract investors

This helps in developing targeted strategies to attract investors worldwide ensuring development & economic growth.

E.g:

Urban Pakistan - 2025-2029

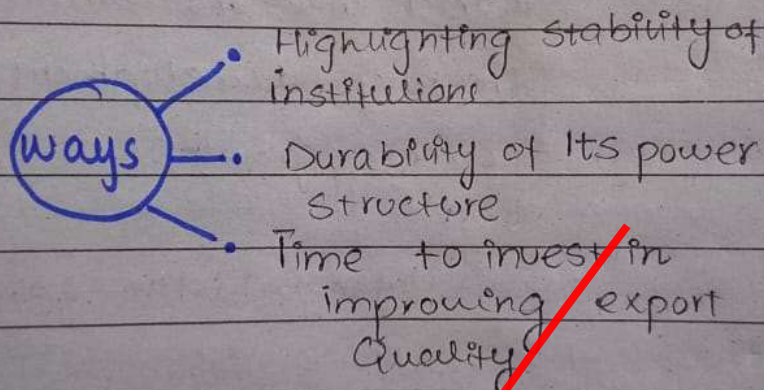
d) Showcase Potential for growth

The institutional building helps, along with effective governance in highlighting potential of country market for growth.

E.g:

"Freelance sector of Pakistan has the potential to generate \$500m annually."

3. How Institution Strengthening attract investment and enhance country global competitiveness.



a) Highlight stability of institutions

The strengthening of institutions highlight the stability of the institution that derive investment

as investor invest in  
Stable country.

Do not leave empty space.

E.g:

'CPEC for 15 years'

b) Durability of Power structure

Its global competitiveness  
enhanced as its power  
structure is durable and  
will contribute to world  
governance peace

E.g:

Institutionalism

theory of governance  
talks about the  
durability of power  
structure facilitated  
by institutions.

c) Invest in export Quality

due to no other issue

Countries whose institutions are not stable do not have time to build competitiveness as they are more concerned with stability. This

institutional strengthening give countries time to improve their export quality and make a mark

E.g:

Bangladesh exports \$400m textile compare to Pak \$18m due to better institutions.

4. Challenges in strengthening institutions in Pakistan

Political  
Polarization

Challenges

Political  
instability

!

Economic Decline

a) Political Instability

Political instability  
has weakened Pakistani  
institutions due to the  
crisis and repeated interference  
with them.

E.g:

18<sup>th</sup> Amendment : 2010

19<sup>th</sup> Amendment: 2011

b) Political Polarization

Political instability  
has created political  
polarization which divides  
the institutions to Pro and

anti factions.

E.g:-

1) Military considered as Pro-PMLN while Judiciary as Pro-PTI.

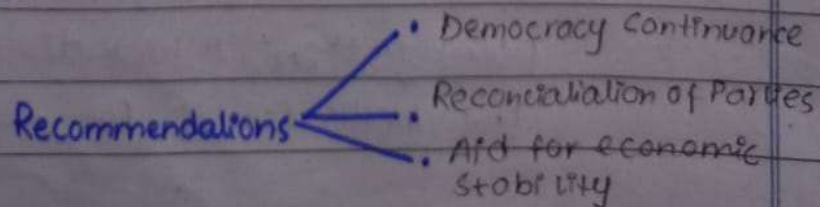
c) Economic Decline

The instability also contributed to economic decline leading to low or no capital to address Institutional issues.

E.g:-

\$36.5b current account deficit of Pak in 2024.

## 5. Recommendations for Reform





a) Democratic Process should be continued

Democracy should be continued without involvement from non-democratic forces.  
E.g: 2024 General election

b) Reconciliation of Parties

Parties should reconcile with each other and practice tolerance.

E.g: National Reconciliation Order 2007 is there.

c) Aid for economic stability

Aid from economic financial institutions for smooth functioning of economy.  
E.g: \$7 billion from IMF in 2024.

## 6. Conclusion

Institutional building and effective governance necessary for development as improve image of country, showcase its potential & stability. Institutional strengthening attract investment by highlighting stable environment, durability of its power structure and giving time to invest in exports. Present challenges to these are political instability fueled by polarization lead to economic decline. It can be addressed through democratic practice, reconciliation of parties and aid.

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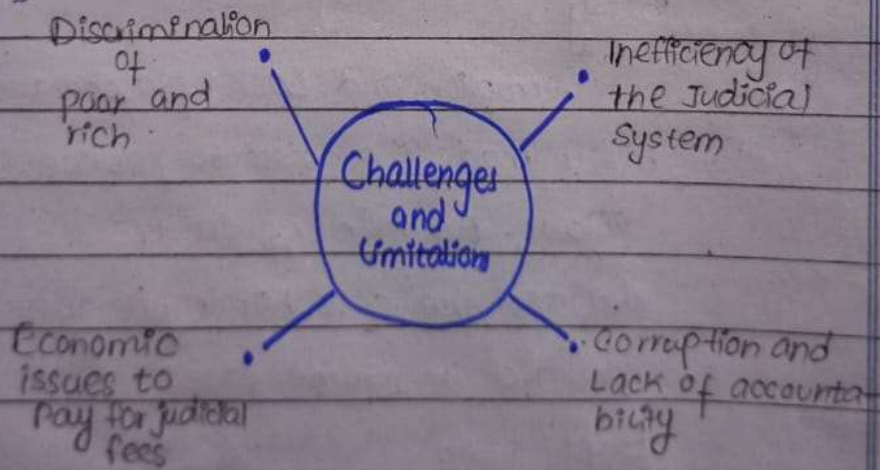
## Question 07:

### Introduction

Judicial justice in Pakistan is not accessible easily due to inefficiencies, corruption,

economic issues and discrimination among rich & poor.  
This gets exacerbated by governance facilitation of corrupt practices by upholding the structure through weak check & balance. Moreover, violence in youth is due to limited avenues of economic inclusion, limited engagement, investment of time in extremism, joining populist parties and lack of mechanism to get their input.

### Key Challenges and Limitations in accessing Legal justice System in Pakistan



a) inefficiency of the Judicial System  
The most common issue is

the inefficiency of judicial system. 'Red tape' culture and back log of cases discourage people.

E.g:

55000% cases are pending in Supreme Court as of Dec 2024

(DAWN, 2<sup>nd</sup> Judicial Amendment, 2024)

b) Corruption and Lack of Accountability

Corruption and Lack of accountability made the access to justice difficult. As bribery culture decides the case hearing and verdict in some cases

E.g:

40% of Population below poverty cannot afford it.

c) Economic issues prevent oneself as person do not have capital to pay for judicial fee

Justice comes with a price. 40% People who are below poverty line cannot access basic facilities. So, its understandable they cannot afford judicial fee.

E.g :

Civil court fee = 50,000

High courts = 30,000/-

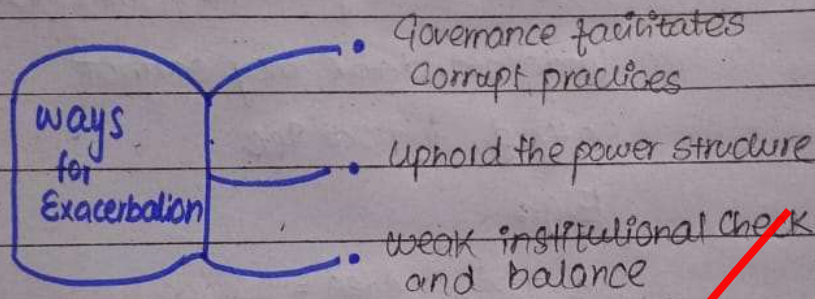
d) Discrimination of Rich and Poor

The discrimination between rich and poor made access to justice difficult. As people work for their incentives, poor people cases took years to get solved compared to rich.

E.g :-

"2% of elite of a country  
have undiscriminate justice  
that serves at home."

3. How do governance structures exacerbate  
this issue?



a) Governance facilitates corrupt practices

Governance structure  
currently is marked with 'NO  
Rule of Law'. This facilitates  
the corrupt practices of justice  
system.

E.g:

Transparency International.

Ranks Pakistan 133 out of  
180 countries in corruption.

b) uphold the structure of  
power

current governance structure  
sustain these discriminating  
institutions for stability of  
governance.

E.g: Institutionalism theory

of governance propogates  
that institutions are durable  
because of the power structure.

c) weak institutional check and  
balance

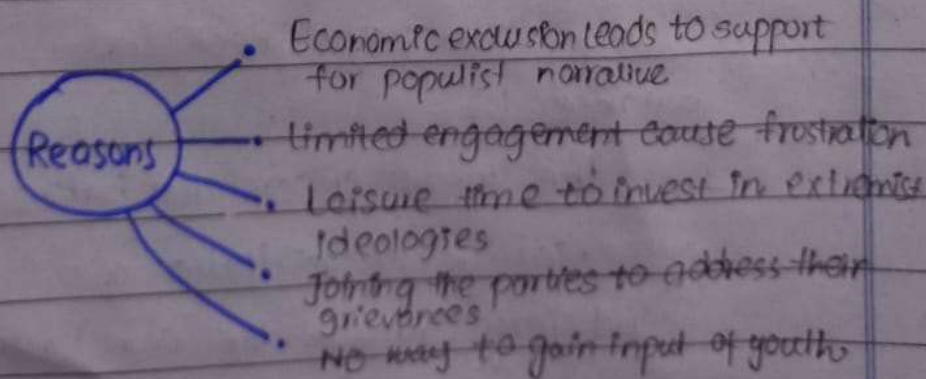
The weak check and balance  
of executive on institution of  
judiciary through the constitution  
exacerbate the issue.

E.g:-

In 18<sup>th</sup> Amendment of 1973  
Constitution, article 175A,  
judiciary used to appoint  
judiciary eroding check  
and balance of executive.

4. Youth Bulge: limited Avenues for  
their engagement are Contributing to  
political violence in country

Yes, I agree that limited  
avenues for youth engagement is the  
reason for political violence. The  
reasons are;





a) Economic exclusion lead to

Support for Populist narrative

Populist narrative usually  
talks about the welfare of  
youth and youth centered policies.

Economic exclusion of youth lead  
to support for these parties.

E.g:

Trump support due to  
immigration Law of HBIV.

b) Limited Engagement Cause frustration

Limited engagement of youth  
in economy cause frustration  
and adrenaline rush lead to  
political violence due to hatred  
for system.

E.g:

"Bangladesh August, 2024,  
response of youth to Hasina waji

government."

c) Leisure time to invest in extremist ideologies

The limited avenues give youth enough leisure time that led to exploration of extremist ideology and recruiting oneself their.

E.g:

Young lot joining TTP in Pakistan

d) Joining Populist parties to address their grievances

Joining Populist parties by youth to address the grievances leads to employment of violent tactics by youth.

E.g:

"9<sup>th</sup> May 2023 incident in Pakistan."

e) No way to gain input of youth  
No inclusion of youth along  
with no mechanism to gain input  
of youth lead to frustration  
among youth and cause violence.  
E.g:

Town Halls meeting initiative  
of Punjab 2019 should get  
implemented.

## 5. Conclusion

In a nutshell, justice is not accessible due to corrupt practices, economic issue, and structural inefficiencies. Along with discrimination problem, these get exacerbated as governance structure facilitates it through the upholding of Power structure

and eroding check & balance. Youth also get violent due to lack of inclusion in economy that cause frustration and give extra time to invest in extremist ideologies. This lead to joining of Populist parties. moreover, no mechanism to include youth input in their issues also cause violence.

