

## QUESTION 2

### A-INTRODUCTION

Pakistan's governance framework is not effective in dealing with contemporary challenges as corruption, inequality and weak institutional capacity. These problems can be addressed by integrating principles from Islamic governance model. This can be done by ensuring accountability of government representatives to reduce corruption. Integrating justice by rule of law will remove inequality from the society. Further, involvement of stakeholders in policy-making through consultation will ensure inequality. The examples of good governance can be seen from the Islamic system such as consultation by gathering in the mosque, accountability of public representatives and revenue generation to address ~~vulnerable~~ ~~closure~~ smooth functioning of government.



## B- INTEGRATION OF ISLAMIC PRINCIPLES IN PAKISTAN'S GOVERNANCE FRAMEWORK

- 1) Accountability of public office holders will address corruption.

Governance will be improved by ensuring accountability of government representatives.

When they will be held answerable to the stakeholders, they will reduce corrupt practices.

- 2) Ensuring justice through rule of law can address inequality in the society

When equality of laws will be ensured, it will promote a just system of governance and will reduce inequality in the society. For instance, gender sensitive laws should be made to address gender based discrimination causing grievance among society.

- 3) Strengthening institutions by giving them autonomy to reduce political influence

Governance can be improved when institutions are independent to exercise power without



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the influence of political parties. This will reduce corruption and inequality

- 4) Increasing stakeholder's participation in policy-making, will ensure equality in society by consultation

Consultative governance increases participation of stakeholders in policy-making which will provide opportunities to diverse groups of society to address their concerns. This can address inequality in the society.

- 5) Institutions exercising justice will improve governance by gaining stakeholders' trust

Institutions which ensure just practices enhance the governance by increasing trust of stakeholders in public institutions.

Thus, the weak institutional capacity can be improved.

- 6) Accessibility to the government representative by devolution of power will reduce corruption



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Decentralizing power will increase accessibility of citizens to their chosen representatives.

They will be held accountable by the public which will reduce corruption in the Pakistan's governance framework.

## C- EXAMPLES OF ISLAMIC GOVERNANCE MODEL

### 1) Consultation through the council of mosque

The pious caliphate conducted the public affairs with consultation. Although, they had the authority to exercise power but they used to consult citizens in gatherings like after prayers in mosque.

"And consult them in the conduct of affairs."

(Al-Quran)

### 2) Accountability of Caliphs and government officials.

They ensured a proper mechanism of accountability to citizens and addressed



the concerns of public.

### Example of Hazrat Abubakar R.A :

When he was appointed as a caliph, his first address to public was, "I have been appointed above you though I am not the best among you. If I do well, then help me and if I make a mistake, then correct me".

Another example from his governance was when he ensured accountability of his governor by addressing concerns of public and removed the governor from office.

### 3) Establishment of Baitul Mal

Bait ul mal was established to help the poor, needy and orphans to eradicate poverty from the society and address inequality.

### 4) Multiple departments for smooth administration

Multiple departments were established such as treasury, post office, and Ombudsman court to ensure smooth administration of public affairs without corruption and



weakening of institutions.

- 5) Ensuring justice by equitable distribution of resources and rule of law for all

The Islamic governance system promoted justice by management of resources in the society and ensured rule of law to address inequality.

"O you who believe! Be upright to God witnessing with justice, even if it is against yourself, family and relatives."

- 6) Revenue generation for effective governance

Revenue was generation through collection of Zakat, Sadqaat, jizya, Ushr and other taxes that was required for the effective governance to address needs of society.

#### D. CONCLUSION

The integration of Islamic principles such as accountability, consultation and justice can improve governance structure of



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Pakistan that would address the inequalities of the society and incapacitated institutions to remove corruption.

## QUESTION 5

### A-INTRODUCTION

Bureaucy plays a significant role in improving governance indicators such as Rule of law, effectiveness and regulatory quality by addressing administrative corruption, efficient management of resources, and implementing monitoring mechanisms on regulatory authorities. Thus, effective bureaucratic reforms will help achieve economic reforms by ~~increasing~~ ensuring accountability of bureaucrats and reduce corruption by preventing misuse of authority. Therefore, reforms are required to align bureaucratic efficiency with improved governance. These include aligning self-interests of bureaucrats with the effective service delivery and providing



them incentives to improve efficiency of their work.

## B- ROLE OF BUREAUCRACY IN IMPROVING GOVERNANCE INDICATORS

- 1) Reducing administrative corruption to increase governance effectiveness

Bureaucracy can reduce administrative corruption due to the misuse of power. They can serve for public interest instead of misusing office to fulfil self-interest. This will improve the effectiveness of governance.

- 2) Management of resources for efficient service delivery

The bureaucracy holds the power to utilize the state's resources. It can significantly improve governance by efficiently utilizing the resources to improve service delivery that would benefit public and improve governance indicators.



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3) Checks and Balances on regulatory authorities  
to improve regulatory quality

The role of bureaucracy in improving regulatory authority ~~can be~~ is by increasing checks and balances on the regulatory authority to evaluate their performance.

4) Reducing abuse of power to ensure Rule of law

The authority should not be used to benefit themselves, instead they can ensure equality of law by preferring public interest over their own interest.

### C. EFFECTIVE BUREAUCRATIC REFORMS TO ACHIEVE SUSTAINABLE ECONOMIC REFORMS

1) Efficient management of resources ~~with~~ by bureaucratic reforms will help achieve economic reform.

The mismanagement of resources is a major challenge for governance structure.

Effective bureaucratic reforms will improve



efficient utilization of resources that would help achieve sustainable economic reforms:

### 2) Accountability of Bureaucracy to reduce corruption

Monitoring and holding civil servants accountable will help reduce corruption. They will not misuse power to benefit themselves and will eradicate corrupt practices that would ensure sustainable economic reform.

### 3) Reducing misuse of government budget to achieve sustainable economic reforms

Effective reforms of bureaucracy will help reduction in misuse of government budget and that would attain sustainable economic reforms.

### 4) Effective service delivery to achieve sustainable economic reform.

Bureaucratic reforms may help improve effective service delivery by the aligning



their interests with public interests.

#### D. RECOMMENDATIONS TO ALIGN BUREAUCRATIC EFFICIENCY WITH GOVERNANCE

##### 1) Aligning service delivery with bureaucracy's self-interests

If service delivery is aligned with the self-interests of bureaucracy it would help serve the interests of public and improve governance.

##### 2) Providing incentives to bureaucracy to align efficiency with governance

Monetary and other incentives should be provided to align their efficiency with improved governance.

##### 3) Capacity building of bureaucracy to increase their technical accumen

Bureaucracy should be capacitated by increasing their technical accumen, creativity and training with specialized



knowledge. This would help improve governance and achievement of economic goals.

### E. CONCLUSION

Bureaucracy can play important role in improving governance indicator by efficient utilization of resources and effective service delivery to benefit public and improve governance by bringing reforms in bureaucratic sector.