



**FEDERAL PUBLIC SERVICE COMMISSION**  
**COMPETITIVE EXAMINATION-2022 FOR RECRUITMENT TO**  
**POSTS IN BS-17 UNDER THE FEDERAL GOVERNMENT**  
**PUBLIC ADMINISTRATION**

Roll Number

<b>TIME ALLOWED: THREE HOURS</b>	<b>PART-I (MCQS)</b>	<b>MAXIMUM MARKS = 20</b>
<b>PART-I(MCQS): MAXIMUM 30 MINUTES</b>	<b>PART-II</b>	<b>MAXIMUM MARKS = 80</b>
<p><b>NOTE: (i) Part-II is to be attempted on the separate Answer Book.</b></p> <p>(ii) Attempt <b>ONLY FOUR</b> questions from <b>PART-II</b>. <b>ALL</b> questions carry <b>EQUAL</b> marks.</p> <p>(iii) All the parts (if any) of each Question must be attempted at one place instead of at different places.</p> <p>(iv) Write Q. No. in the Answer Book in accordance with Q. No. in the Q.Paper.</p> <p>(v) No Page/Space be left blank between the answers. All the blank pages of Answer Book must be crossed.</p> <p>(vi) Extra attempt of any question or any part of the question will not be considered.</p>		

**PART-II**

- Q. No. 2**      Bureaucracy and Democracy are antithetical. Bureaucracy is hierarchical, elitist, specializing and informed while democracy is communal, pluralist, generalizing and ill informed. Keeping in mind the quantum of expectations in Pakistan and the reality of the civic culture discuss the above statement. **(20)**
- Q. No. 3.**      Discuss the similarities and differences between the Weberian bureaucratic model, scientific management, and the “principles” approach to studying public organizations. Describe the basis of each theory and its impact on the development of public administration. Also explain why critics contend these theories are not in tune with the “practice” of Pakistan’s public administration. **(20)**
- Q. No. 4.**      “On what basis shall we allocate resources to program A instead of program B,” is the perennial statement in public sector budgeting. Identify and discuss at least five attempts, found in the budgeting literature, used to answer V.O. Key’s famous budgeting question. Which type of budgeting system is most appropriate for public administration? Why do you feel this way? **(20)**
- Q. No. 5.**      Describe in detail the four classical types of potential market failure and provide examples of each type. What is the relevance of the concept of market failure to government intervention in the economy? Explain. **(20)**
- Q. No. 6.**      Discuss the functions and organizational structure of federal government of Pakistan including administrative relations between federal ministries and federal bodies such as commissions, authorities, boards & state-owned enterprises. **(20)**
- Q. No. 7.**      Governmental budgets remain an area of general concern as well as controversy. Considerable attention is given to taxation and other sources of governmental revenues. Discuss the federal budget process in Pakistan paying special attention to its ability to find governmental activity and help to regulate the economy’s business cycle. **(20)**
- Q. No. 8.**      Write short notes on any TWO of the following:- **(10 each) (20)**
- (a) Woodrow Wilson’s contribution to Public Administration
- (b) Difference between good governance and e-governance
- (c) Inter-governmental Relations at Federal and Provincial level in Pakistan